### House Legislative Oversight Committee



### South Carolina State Guard Major General Thomas S. Mullikin - Commander

7 December 2017



#### **Agenda**



- Introductions
- Organizational Mission, Vision, and Goals
- Key Dates in History
- Key Successes/Issues/Emerging Issues
- Key Deliverables and Potential Harm
- Organization
- Employee Statistics
- Organizational Finances
- Applicable Agency Goals and Strategies
- Supporting Performance Measures
- Summary/Conclusion



#### Introductions



- Major General Thomas S. Mullikin Commander
- Lieutenant Colonel Robert W. Dingle USA Retired

**Administrative Coordinator** 



#### **South Carolina State Guard**



The South Carolina State Guard (SCSG) is an all-volunteer State military force, which provides support to State and local civil authorities during times of disaster or other emergencies.



### Organizational Mission and Vision



#### Mission:

Support the South Carolina Military Department in State missions consisting of maintaining public safety, supporting local civil authorities to provide essential service, protecting local resources and services, assisting local law-enforcement agencies, supporting disaster assistance requests from humanitarian agencies, conducting State and community service projects at minimal cost to the State



### Organizational Mission and Vision



#### Vision:

To create the best State Guard in the nation by developing the capability to respond to disasters in South Carolina with unique assets. These assets include land, water, and equestrian search and rescue teams, professional trained law enforcement augmentation teams, medical support teams of doctors and nurses, professional engineering teams and Judge Advocates General (professional lawyers) teams.



#### **Organizational Goals**



- Provide for the safety, health, and wellbeing of the citizens and visitors of the State of South Carolina
- Provide emergency response support to each county Emergency Management Office
- Organize local volunteers to respond to State and/or local emergencies
- Provide professional (Legal, Medical, Engineer, Security, Communications) services in response to State Emergencies



#### **Organizational Goals**



- Train, equip and field three (3) Search and Rescue teams with engineer and JAG attachments, six (6)
   Emergency Operations Center support teams, and one (1) Engineering support team
- Support the South Carolina National Guard



#### **Key Dates in History**



- 1670 On the first Wednesday of April, three ships from England and the Caribbean sailed into what is now known as Charleston Harbor. A militia, formed of all male inhabitants and free men of Carolina between the ages of 17 to 60, was called to bear arms. The SC State Guard traces it's lineages back to this early colonial militia.
- 1670-1903 Units of the SC Militia participated in The American Revolution, the War of 1812, Creek War, the Second Seminole War, the Mexican-American War, the Civil War, and the Spanish-American War.
- **1941** By February 1941, the entire South Carolina National Guard had been activated for service in WWII. The need for an additional "State Forces" became obvious and so the National Defense Act was amended to authorize "State Defense Forces".



#### **Key Dates in History**



- 14 April 1941 General Orders No. 1, issued by the SC Adjutant General, BG James C. Dozier, established the South Carolina Defense Force (SCDF) consisting of a Headquarters, four Regiments of three Battalions each, and one independent Battalion with an authorized total strength of 6,553 (513 Officers and 6,035 Enlisted). This force was to defend against invasion along the SC coast and assist local officials in providing internal security, including search and rescue. The last unit of the SCDF mustered out of service on 8 Aug 1947.
- 1981 The General Assembly passed legislation authorizing establishment and maintenance of the South Carolina State Guard in peacetime. On 1 October 1981, the South Carolina State Guard was reestablished and continues to serve today.



#### **Key Successes**



- 2015 Hurricane Joaquin / Flood Event The SCSG provided critical professional engineering support to the SC National Guard and other State Agencies. The SCSG members provided over 20,000 volunteer service hours at no cost to the State.
- 2016 Hurricane Matthew The SCSG provided over 10,000 volunteer service hours in support of emergency response missions.
- October-December 2016 SC State Guard Engineers provided 3,118 hours of volunteer service to the counties affected by flooding caused by Hurricane Matthew at no cost to the State.



#### **Key Issues**



- Rations & lodging for troops during training/exercises.
- Lack of transportation assets
- Acquisition of disaster response equipment
- Training support funds
- Torts protection for professionals serving in the SC State Guard
- Full-Time Staff support



#### **Emerging Issues**



- Increased need for Volunteer Organizations during disasters and emergency events
  - Need to develop Community Emergency Response Teams
  - Requirement for greater coordination and support to State Agencies



### Deliverables and Potential Harm

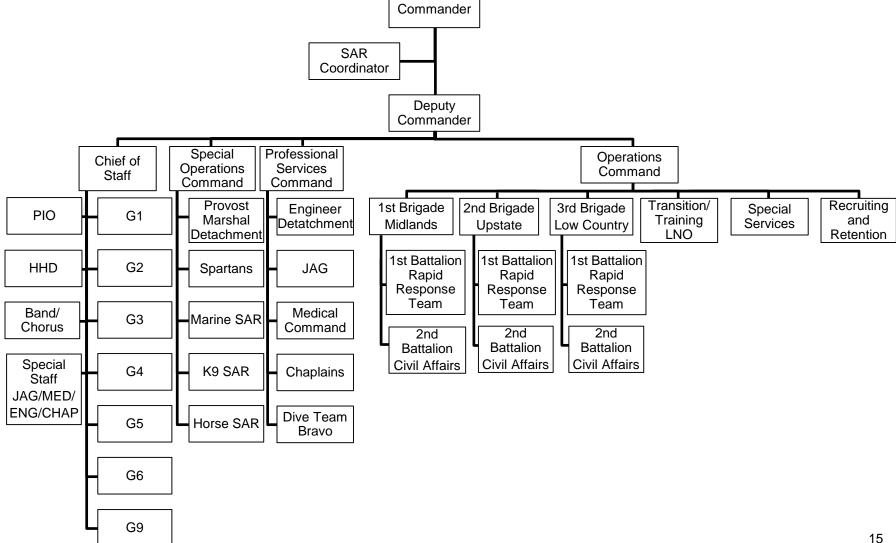


Item # in PER	Deliverable (i.e. service or product)	Applicable Law	Greatest potential harm to the public if deliverable is not provided	Recommendations for how the General Assembly can help avoid the greatest potential harm
10	State flag to family of deceased Guardsman	25-1-110	The family of a deserving Guardsman not receiving the authorized honors	Maintain current requirement
15	Reports of training to use state militia appropriations	25-1-1350	Loss of funds to support training	Maintain current requirement
21	State Guard members "invested with all the authority of, sheriffs and deputy sheriffs in enforcing the laws of this State	25-3-130	Increased illegal activity	Maintain current requirement     Shift the law enforcement responsibility to one of the professional law enforcement agencies
30	Assistance to the State Public Safety Authority in enforcing orders	44-1-100	Increase threat to the health and safety of the State and local communities	Maintain current     requirement     Shift the law enforcement     responsibility to one of the     professional law     enforcement agencies



#### **Organizational Chart**







### **Employee Statistics**



	<u>2015</u>	<u>2016</u>	<u>2017</u>
Number of Employees			
• FTE	2	2	3
<ul> <li>Temporary</li> </ul>	3	2	2
Grant	0	0	0
Time Limited	0	0	0
<u>Turnover</u>			
Turnover Rate	42%	30%	24%
<b>Employee Satisfaction and Feedback</b>			
<ul><li>Is employee satisfaction evaluated?</li></ul>	No	No	No
<ul><li>Is anonymous employee feedback allowed?</li></ul>	No	No	No
Employee Certifications			
<ul> <li>Do any positions within require a certification (e.g., teaching, medical, accounting, etc.)</li> <li>Did the agency pay for or provide classes/</li> </ul>	Yes	Yes	Yes
<ul> <li>Did the agency pay for, or provide classes/ instruction needed to maintain all, some, or none of the required certifications?</li> </ul>	No	Some	Some



#### **Organizational Finances**



(2016 Expenses vs 2017 Budget)

Fund Source		Туре	2016 Expenses	2017 Budget	Note
General Appropriations	Recurring	State	\$234,596	\$327,033	Recurring Appropriations
State Appropriation	One-time	State	\$0	\$0	
Enterprise Operations	One-time	Other	\$0	\$0	
Armory Operations	One-time	Other	\$0	\$0	
Emergency Operation Funds	One-time	Other	\$0	\$0	
State Capital Projects	One-time	Other	\$0	\$0	
Fixed Nuclear Facility	One-time	Other	\$0	\$0	
Army/Air Appropriation	Recurring	Federal	\$0	\$0	
Emergency Operations	Recurring	Federal	\$0	\$0	
Youth/Post Challenge	Recurring	Federal	\$0	\$0	
Federal Capital Projects	Recurring	Federal	\$0	\$0	





			2016-17			2017-18	
2017-18 Agency Comprehensive Strategic Plan Goals and Strategies		# of Employees utilized	Total amount spent	% of Total Agency Expenditures	# of Employees Budgeted	Total amount budgeted	% of Total Agency Budget
Goal 4 – Establish a consol of operations	idated joint	, interagency, inte	ergovernmental, m	ultinationa	al Emergency Op	erations Center	concept
Strategy 4.1 – Modernize and Integrate Response Capabilities into Interagency Processes, Practices, and Functions		0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%	0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%
Partner(s), by segment, the organization works with to achieve the objective  No external partners							
<ul> <li>Supported as a part of emergency/disaster operations.</li> <li>No personnel are directly assigned as part of their State job.</li> <li>Funding is done through the Agency/State Operations as a part of disaster operations</li> <li>Performance measures are integrated into SCEMD's Measure 25 (Conduct statewide training) (Conduct comprehensive exercises).</li> </ul>					and 26		





2017-18 Agency Comprehensive Strategic Plan Goals and Strategies		2016-17			2017-18		
		# of Employees utilized	Total amount spent	% of Total Agency Expenditures	# of Employees Budgeted	Total amount budgeted	% of Total Agency Budget
Goal 4 – Establish a consol of operations	idated joint	, interagency, inte	ergovernmental, m	ultinationa	al Emergency Op	perations Center	concept
Strategy 4.2 – Improve Response Planning and Validation		0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%	0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%
Partner(s), by segment, the organization works with to achieve the objective	to No external partners						
Comments	<ul><li>Funding format</li></ul>	No personnel are directly assigned as part of their State job. Funding for the National Guard is through use of federal training monies Performance measures are integrated into SCEMD's Measure 25 (Conduct statewide training) and 26 (Conduct comprehensive exercises)					





		2016-17			2017-18		
2017-18 Agency Comprehensive Strategic Plan Goals and Strategies		# of Employees utilized	Total amount spent	% of Total Agency Expenditures	# of Employees Budgeted	Total amount budgeted	% of Total Agency Budget
Goal 5 - Provide for the saf	ety, health,	and wellbeing of	the citizens, reside	ents, and v	risitors of the Sta	ate of South Caro	lina
Strategy 5.2 – Provide State Guard support to the citizens of South Carolina		2 FTE 2 Temp 0 Grant 0 Time Limited	\$443,909	0.29%	3 FTE 2 Temp 0 Grant 0 Time Limited	\$ 377,529	0.22%
Partner(s), by segment, the organization works with to achieve the objective	rorks with to No external partners						
Comments		Performance measures are integrated into SCEMD's Measure 25 (Conduct statewide training), 26 (Conduct comprehensive exercises), and 27 (Citizen disaster exercise - Great Shakeout - Earthquake Drill)					



2016-17



2017-18

2017-18 Agency Comprehensive Strategic Plan Goals and Strategies		# of Employees utilized	Total amount spent	% of Total Agency Expenditures	# of Employees Budgeted	Total amount budgeted	% of Total Agency Budget
Goal 5 - Provide for the saf	ety, health,	and wellbeing of	the citizens, reside	ents, and v	risitors of the St	ate of South Caro	lina
Strategy 5.6 – Provide State –level emergency management of disasters and multi-county events		0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%	0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%
Partner(s), by segment, the organization works with to achieve the objective							
Comments	<ul> <li>Supported as a part of emergency/disaster operations.</li> <li>No personnel are directly assigned as part of their State job.</li> <li>Funding is done through the Agency/State Operations as a part of disaster operations.</li> <li>Performance measures are integrated into SCEMD's Measure 25 (Conduct statewide training) and 26 (Conduct comprehensive exercises).</li> </ul>						and 26



2016-17



2017-18

2017-18 Agency Comprehensive Strategic Plan Goals and Strategies		# of Employees utilized	Total amount spent	% of Total Agency Expenditures	# of Employees Budgeted	Total amount budgeted	% of Total Agency Budget
Goal 5 - Provide for the saf	ety, health,	and wellbeing of	the citizens, reside	ents, and v	visitors of the Sta	ate of South Caro	lina
Strategy 5.7 – Provide for safety and safe working environment for Service I and agency employees		0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%	0 FTE 0 Temp 0 Grant 0 Time Limited	\$ 0.00	0.00%
Partner(s), by segment, the organization works with to achieve the objective	organization works with to No external partners						
Comments		<ul> <li>Supported as a part of day-to-day operations.</li> <li>No personnel are directly assigned as part of their State job.</li> </ul>					



#### **Summary/Conclusion**



The South Carolina State Guard has stood watch over our great State for more than 300 years. Never for glory, never for pay – just for freedom and the protection of this God given beautiful Palmetto State. Together under the Command of the Adjutant General, the SCSG has continued to provide elite, noteworthy service without need for pay or recognition.